

RECOMMENDATIONS

The Dutch Safety Board directs its recommendations at the commissioning party, the main contractor, the steel construction specialist and the trade association.

To the commissioning party FC Twente and the delegated commissioning party The Stadium Consultancy:

1. With respect to future work, identify in advance the circumstances under which all parties can realistically perform the planned work.
2. As a commissioning party, ensure in the context of work that all agreements concerning safety are actually performed and enforced.

To Te Pas Bouw, Dura Vermeer, Trebbe and Voortman Staalbouw:

Because the building consortium was an ad hoc consortium for the project under consideration, the Dutch Safety Board puts its recommendations directly to the parties involved in the incident.

3. Inform the Dutch Safety Board of the weaknesses in cooperation in the construction process as a result of which safety is compromised. Give genuine substance to a contractor's responsibility to obviate these weaknesses:
 - a. Create the preconditions that enable parties and workers at the construction site to build the structure in a safe manner during each phase of the construction process.
 - b. Appoint the responsible individuals and assign responsibilities to them in a way that is unambiguous and clear to all implementing parties in a construction process.
 - c. Organise a systematic and full transfer between the parties within a project. Ensure that each party clearly accounts for the activities that it has performed.

To the Dutch Construction and Infrastructure Federation Bouwend Nederland:

4. Take the initiative, in the form of an action plan, to organise the way in which explicit duties are to be assigned to the implementing parties in a construction process. In this context, in addition to the proposals for improvement set out in previous studies into structural safety, incorporate the existing knowledge and expertise contained in the structural safety code of practice of the Netherlands Association of Property Developers and Investors (NEPROM).
5. Take the initiative to also include parties that are not members of the trade association in this improvement process.